



LESSONS LEARNED

EEA and Norway Grants 2009 - 2014

Annual Meeting, 9 November 2016, Prague



- **Part of the lessons learned incorporated into Regulation, no reaction to the comments/questions of Regulation vs. seminar**
- **Clear interpretation of Regulation and guidelines** – clear and unambiguous interpretation of Regulation and guidelines on the part of the FMO as well as by the NFP from the start of the programming period;
- **Spend less time on preparation and approval of the programmes**, have more time for the implementation of the programmes (projects)

- **All conditions set by donors within programmes** should be stipulated by donors/the FMO **in the course of programme preparation** and not on the eve of signing programme agreements in order to have the possibility of discussion with all relevant stakeholders;
- **Competencies of members of selection committees** should be clearly given at the national level by the NFP;
- **Support of multilateral projects/initiatives financed from bilateral fund at programme/national level** – POs and the NFP would welcome possibility of realization of multilateral projects/initiatives within bilateral fund at programme/national level.

- **Communication among the FMO, the NFP and POs** – the NFP and POs appreciate that the communication proceeded in most cases via e-mails; **establishment of FAQs at the EEA/Norway Grants webpages** – consistency in answers for all POs/NFPs
- **Clear role of Programme Partners and DPPs from the start** – to define the role of the Programme Partner and DPP and their responsibilities from the beginning of the preparation of the programme

- **Project level information (PLI) in DoRIS** – requested information for the PLIs should have been known in advance (so that the application form for our electronic system is in compliance with the PLIs and then it is much easier to fill in the PLIs into DoRIS)

Thank you for your attention.