

# **Risks analysis and mitigation measures in 2016**

Martina Bečvářová  
Annual Meeting

- Risk analysis carried out yearly since October 2013 at national and programme level
  - basis for the Annual programme reports and Strategic reports
- **updated risk analysis** carried out both at the national and programme levels - **in September 2016**
  - Described in the update of the Strategic reports
- **Risk analysis elaboration:**
  - **Programme level** - based on the assessment of risks made by POs and programme partners
  - **National level** – based on the assessment of NFP and CA

# Conclusions



## National level

### - Orange risks

- **Management and control system** – guidelines are elaborated and audits at the national level are ongoing (NFP, CA)
- **Time risk in implementation of the programmes**, mainly for the programmes CZ10, CZ13 and CZ15 – projects that are at risk not to be finished till 30 April 2017

**Bilateral risk** – from orange to green risk – Bilateral fund at national level - allocation fully spent

# Trends in Risk analysis



	Risk description	Risk analysis				Difference
		2013	2014	2015	2016	2015-16
1	Prefinancing from state budget	8	8	4	4	0
2	Co-financing from state budget	9	6	6	6	0
3	Management and Control system at national level	10	10	10	10	0
4	National system of implementation setup	12	4	4	4	0
5	Communication between institutions	6	6	6	6	0
6	Time risk - delay in contracting and disbursement of financial resources	20	20	10	15	5
7	Exchange rate risk	6	6	3	3	0
8	Corruption risk	8	8	4	4	0
9	Experiences of PO	6	6	6	6	0
10	Bilateral relations risk	9	6	9	3	-6

# Trends – national level

## National level - progress

- **Time risk - slightly negative progress** – many projects were extended and will be successfully finished on time, but some of them have problems to be finished in the prolonged deadline (30 April 2017)
- **bilateral relations – positive trend** – high interest in the call of the Bilateral fund at national level – all allocation is spent

# Mitigating measures national level



- **regular technical meetings with the FMO and Norwegian Embassy in Prague** (discuss main issues, problems and publicity activities at national and programme levels) and also **regular meetings with other POs**
- **NFP closely monitoring of extension of project durations and fulfillment of project outputs and outcomes till 30 April 2017**
- **NFP on site monitoring of programmes** – CZ03, CZ07, CZ09, CZ12 incl. the sample of projects – running in 3Q and 4Q 2016
- **NFP flexible proceed programme modifications in communication with respective programme managers at the FMO** (PA modifications via emails + DoRIS)

# Conclusions



## Programme level - red risks

- Absorption capacity
  - **CZ04** (remaining funds ca 280 000 EUR not to be utilised within the programme)
  - **CZ13** (not used funds within the project amounting to 40% of grant ca 340 000 EUR)
- Time risk – projects at risk not to be finished till 30 Apr 2017
  - **CZ10** - second component of PDP started in August 2016 – tender procedures can be delayed
  - **CZ13** – part of project activities is delayed (campaign) and will be done mainly in 2017 - tender procedures are delayed and repeated
  - **CZ15** – project of Prison service (Příbram Prison) is delayed with the construction works (delayed and repeated tender procedures)

# Conclusions



## Programme level

- Specific risks identified within programme - **red risks**:
  - **CZ04** - Political ill will in adoption of new law for protection of children (cancellation of PDP – adoption of new law) – non-fulfilment of the programme indicator
  - **tender procedures – CZ10, CZ13 and CZ15** – connected with the time risk
  - **CZ12** - Failure to fulfil outcome indicators (6 outcomes in the programme – fulfilled across the projects)









